| AFNC Pre-Negotiation Worksheet  |     |          |  |
|---|-----|----------|--|
|   | YOU | OPPOSITE |  |
| Position<br>(What you want)   |     |          |  |
| Aspiration<br>(The best you hope to<br>get or achieve)  |     |          |  |
| Reservation<br>(The least or worst<br>you would take<br>before you walk)                                      |     |          |  |
| Interests (Why you want what you want. What is the underlying reason why you're advocating for your position) |     |          |  |
| BATNA (Best Alternative to a Negotiated Agreement. If you walk away, what can you do on your own)             |     |          |  |
| Agenda<br>(Should you open<br>with a statement, ask<br>Q's, listen)   |     |          |  |
| Option –<br>Building:<br>Mutual Gain<br>(Can this build trust)  |     |          |  |
| ZOPA<br>(Zone of Possible<br>Agreement)   |     |          |  |
| Select the Best<br>Option(s)  |     |          |  |

| TRUST, INFORMATION, POWER, OPTIONS (TIPO)    |     |          |  |
|--|-----|----------|--|
|  | YOU | OPPOSITE |  |
| Trust  |     |          |  |
| High? / Low?                                 |     |          |  |
| Type: Process or Personal                    |     |          |  |
| Is trust building needed?                    |     |          |  |
| Is time needed to build trust?               |     |          |  |
| INFORMATION                                  |     |          |  |
| Who has more?<br>Share? Hoard?               |     |          |  |
| Why might it be important to                 |     |          |  |
| hear the other person's                      |     |          |  |
| perspective?                                 |     |          |  |
| POWER  |     |          |  |
| Power Over or Power With?                    |     |          |  |
| Do you value the other person's power?       |     |          |  |
| OPTION(S)                                    |     |          |  |
| Pursuing one/many?                           |     |          |  |
| Will you push for your option /              |     |          |  |
| consider theirs?                             |     |          |  |
| Time constraints?                            |     |          |  |
| Could listening to options help build trust? |     |          |  |
| BATNA  |     |          |  |
| Strong/Weak?                                 |     |          |  |
| 2  |     |          |  |
| WATNA?                                       |     |          |  |
| Worst Alternative to a                       |     |          |  |
| Negotiated Agreement. Can                    |     |          |  |
| you walk away?                               |     |          |  |